4-5 September 2019 at Sembach Kaserne, Germany

This is our kick-off meeting, initiating the NDTA Europe and Africa regionally-focused transportation committees focused on the effective and efficient movement of military cargo and passengers through the air, sea, ports, highways, waterways, and railways.

Why:
- Enable U.S. Government, Military, Allies, and Commercial Industry deepen partnerships to strengthen readiness through collaboration and innovation.
- Elect Committee Chairpersons and Secretarial positions and Treasurer (seven total vacancies)
- Provide significant recommendations for each Combatant Command’s long term strategy to Logistically Set their regional Theater in order to synchronize with our Allies.
- Discuss current and future movement operations; identify challenges and opportunities; and develop solutions together!
- You do not need to be an NDTA member to attend.

Register now!!
- [https://www.ndtahq.com/committees-councils/europe-africa-regional-committees/](https://www.ndtahq.com/committees-councils/europe-africa-regional-committees/)

Points of Contact:
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Ms. Tanja Sener - Mobile: +49 172 6880-738; Office: +49 69 697658-708; Email: tsener@nationalaircargo.com

Learn – Share – Act
Welcome!

The National Defense Transportation Association
Europe & Africa Regional Committees Meeting
Why We’re Here

• Enable U.S. Government, Military, Allies, and Commercial Industry to deepen partnerships to strengthen readiness through collaboration and innovation.
• Elect Committee Chairpersons, Secretarial positions and Treasurer (seven total vacancies).
• Provide significant recommendations for each Combatant Command’s long term strategy to Logistically Set their regional Theater and synchronize with our Allies.
• Discuss current and future movement operations; identify challenges and opportunities; and develop solutions together!
# NDTA Europe & Africa Regional Committees

## Agenda

4 September 2019  
All events take place in building 109 on Sembach Kaserne

<table>
<thead>
<tr>
<th>Time</th>
<th>Location</th>
<th>Event</th>
<th>Moderator</th>
</tr>
</thead>
<tbody>
<tr>
<td>0700-1400</td>
<td>Entry Hall</td>
<td>Registration</td>
<td>Front desk</td>
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<tr>
<td>0800-0820</td>
<td>Room 104</td>
<td>Opening / Administrative notes</td>
<td>Mr. Jason Trubenbach, NDTA Europe President</td>
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<tr>
<td></td>
<td></td>
<td>Introduction to the NDTA Europe &amp; Africa Regional Committee Meetings</td>
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<tr>
<td>0820-0840</td>
<td>Room 104</td>
<td>Transportation Industry Support to Military Surge Operations: A Scene Setter</td>
<td>Mr. Hasit Thankey, NATO</td>
</tr>
<tr>
<td>0840-0900</td>
<td>Room 104</td>
<td>Sealift &amp; Port Operations Committee</td>
<td>Ms. Fiona Slabbekoorn, Interim Committee Lead</td>
</tr>
<tr>
<td>0900-0920</td>
<td>Room 104</td>
<td>Airlift Committee</td>
<td>Mr. Marc Schaefer, Interim Committee Lead</td>
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<tr>
<td>0920-0940</td>
<td>Room 104</td>
<td>Surface Committee</td>
<td>Mr. Jerry Nickerson, Interim Committee Lead</td>
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<tr>
<td>0940-1000</td>
<td>Entry Hall</td>
<td>Break / Networking within Committees</td>
<td>All</td>
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<tr>
<td>1000-1100</td>
<td>Rms 104, 105, 107</td>
<td>Committee Charter Review</td>
<td>Interim Committee Leads</td>
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</tbody>
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<tr>
<td>1100-1145</td>
<td>Rms 104, 105, 107</td>
<td>Committee Elections</td>
<td>Interim Committee Leads</td>
</tr>
<tr>
<td>1145-1300</td>
<td>Room 109</td>
<td>Lunch</td>
<td>All</td>
</tr>
<tr>
<td>1300-1415</td>
<td>Rms 104, 105, 107</td>
<td>Unfinished business; Identify challenges</td>
<td>Committee Leadership</td>
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<tr>
<td>1415-1545</td>
<td>Entry Hall</td>
<td>Break / Networking</td>
<td>All</td>
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<tr>
<td>1545-1700</td>
<td>Rms 104, 105, 107</td>
<td>Identify challenges; identify leads for challenges</td>
<td>Committee Leadership</td>
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<tr>
<td>1700-2100</td>
<td>Room 109</td>
<td>No-host Dinner</td>
<td>All</td>
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</tbody>
</table>
## NDTA Europe & Africa Regional Committees

### Agenda

5 September 2019

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<table>
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<td>Complete committee breakout work</td>
<td>Committee leadership</td>
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<td>Room 104</td>
<td>Outbrief Transition</td>
<td>NDTA European President</td>
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<td>1000-1030</td>
<td>Room 104</td>
<td>Sealift &amp; Port Operations Committee Outbrief</td>
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<td>Room 104</td>
<td>Surface Committee Outbrief</td>
<td>Committee Chair</td>
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<tr>
<td>1130-1200</td>
<td>Room 104</td>
<td>Wrap-up</td>
<td>NDTA European President</td>
</tr>
</tbody>
</table>
**NDTA Europe & Africa Regional Committees**

**Available Leadership Positions**

**Vacancies:**

- Treasurer  x1 (one)
- Chairpersons  x3 (one each committee)
- Secretary  x3 (one each committee)

**Eligibility requires:**

- an active NDTA Membership in good standing
- work locally in either Europe or Africa
- willing to be a neutral industry partner focused on the issues of the committee
Scene Setter

Transportation Industry Support to Military Surge Operations

Mr. Hasit Thankey

Head of the Enablement and Resilience Section
Defence Policy and Planning Division
NATO International Staff
Introductions to the Committees

Sealift & Port Operations Committee

Surface Committee

Air Committee
Break
5 September 2019
All events take place in building 109 on Sembach Kaserne

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<td>0955-1010</td>
<td>Room 104</td>
<td>Recognition / Outbrief Transition</td>
<td>NDTA European President</td>
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</tbody>
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Recognition
Chairman
Thomas Warren

Vice Chair
Thérèse Mefire

Gov’t Liaison (Europe)
LTC Danny Looney

Gov’t Liaison (Africa)
CW5 Jeremy Addleman

Vice Gov’t Liaison (Europe)
John Gallagher
Strategic Question for Consideration: What is the commercial industry’s capability to provide transportation in a contested environment? What are the challenges? What can we do now to prepare?

**Shared Challenges:**

1. **Tender Program**: Discussed the Tender Process – USARAF G4 Mobility manages for AFRICOM/EUCOM J4 for EUCOM
   1. Automate tender process through a Traffic Management System (TMS)-Assistance from DA or USTC?
   2. Payment Process Syncada/DFAS
   3. Tools – CMOS/FACTS-GFM, ASDS, LOGCAP5, Contract, ACSA/SOR everyone on a different system – No mention of TMS or a service or COCOM specific TMS.

2. **Capacity that meets requirements**
   1. How is capacity depicted from a Commercial and Military aspect?
   2. Identifying the correct dimensions and equipment to execute a move.
   3. 3PL for Europe Wide Movement (3PLEWM) provides access to capacity above tenders/OTOs/ACSAs.
3. Customs and Agricultural cleaning/Sanitation.
   1. Use of NATO AE302, NATO has appointed in every nation a 24hr POC.
   2. Financial Customs in AFRICA, no communication/pre-alert causing delays, US Embassy/CCO establish clearance? Adoption of AE302/ Access AFRICOM Land forces Conferences to advocate using a 302..
   3. Agricultural Customs challenges in Europe: Cleaning, Sanitization for cross border and select cross country moves? African Swine Flu/Foot and Mouth Disease – Biological Border Control (EU)

4. Fuel Movements
   1. Moving Fuel to E. Europe, only two methods Rail and Truck
      1. Exploring rail options and use of ISO Tanks through ECJ4 ICTB, short of CEPS extension... will need OPDS/JLOTS/Bag Farms for large contingencies.
      2. Supporting Fuel in AFRICA? DLA Energy is effective!
5. Movement of Military Equipment
   1. How can we address movement of “Green Cargo” that is moving on a commercial truck as commercial cargo.
   2. In Africa certain countries allow movement of “Green Cargo” authorized through Presidential Signature. Predominantly military escort is required to move such material in African countries. HN Escorts through contested areas.
   3. Addressed on moving Sensitive Items that require security services. Can a commercial carrier with US Drivers take on this opportunity?

6. Security
   1. What is industry provide state of the Art security procedures for cyber security. Maersk/Atlas Air presentation from NDTA National Chapter-Would be good to share industry wide (ASK of NDTA National).

7. ITV: Obligate commercial industry to support ITV requirement such as SAT TAGS and other innovated ITV tools

8. Distribution Synchronization: Request ECJ4 EDDOC institute a Working Group to address EUCOM Distribution challenges to optimize and gain efficiencies.
NDTA European & Africa
Regional Sealift & Port Ops Committee

Chairman
Fiona Slabbeekoorn

Vice Chair
Karen Hellemans

Gov’t Liaison (Europe)
COL Jin Pak
NDTA European & Africa
Regional Sealift & Port Ops Committee

Customs in Europe
Age old problem, however still much misunderstanding on the process
Meeting for all stakeholders at NDTA Fall Meeting to outline process and current challenges

Africa Customs, Exonerations and Operations
Surface Transportation User Guide in developments by AFRICOM
Collaboration of stakeholders

Contingency Playbook
How flexible is industry during an emergency?
Play out 4 scenarios where all stakeholders can prepare in advance and come to table with suggestions and informed contribution for exploring solutions

Unit Cargo Operational Improvements
Documentation and Maintenance Issue
Battery concerns/Supercargoes/Maintenance data
Developing understanding of stakeholder challenges with the goal of close collaboration to ensure efficient operations
NDTA European & Africa Regional Airlift Committee

NDTA Europe & Africa Regional Committees: Synchronize Partnership and Obtain Industry Perspectives
4-5 September 2019, Sembach Kaserne, Germany
1. Understanding of the emerging requirements in the EUCOM/AFRICOM AORs, inclusive of all stakeholders and the enterprise.

2. Identify key challenges and ways to operate more effectively in challenging and remote destinations.

3. Identify and work out air movement solution scenarios for intra-European shipments for oversized and “cargo aircraft only” cargo between commercial partners and military transportation offices.

4. Identify and work out air solution scenarios for African movements for oversized, “cargo aircraft only” and cold-chain cargo between commercial partners and military transportation offices.
5. Promote education to better understand the challenges and needs facing the infrastructure and process of movements by air and ways to improve cooperation between governmental organizations and commercial partners.

6. Identify innovation in the commercial sector that is applicable to government processes and objectives.

7. Critically examine ways to improve the exchange of data and information between Government and commercial partners and distinguish the exigency.
**NDTA European & Africa Regional Airlift Committee**

**Purpose:** To discuss issues of mutual importance to the airlift industry and Department of Defense impacting the effective air movement of military cargo in Europe and Africa. Effective commercial airlift is critically important to the success of the military mission in USEUCOM and USAFRICOM.

**Two Aspects to the Conversation:**

1. *Issues where we can jointly affect change through changes in business practices or increased communication.*

2. *Issues outside of our collective control where we can jointly advocate for change.*

Recognize limits in Military’s ability to provide some information and commercial industry proprietary competitive concerns.
NDTA European & Africa Regional Airlift Committee

Conversation Starter

Shared Challenges:

1. Limited capacity

2. Capacity that meets requirements

3. Customs

4. Hazmat

5. Weapons of War Control Act

Strategic Question for Consideration: What is the commercial industry’s capability to provide transportation in a contested environment? What are the challenges? What can we do now to prepare?
Nominated Topics

<table>
<thead>
<tr>
<th>Topic</th>
<th>Lead</th>
</tr>
</thead>
<tbody>
<tr>
<td>Strategy on Communication</td>
<td>Declan Carroll</td>
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<tr>
<td>Automated AE302 Process:</td>
<td>Steve Lord</td>
</tr>
<tr>
<td>Planning conference to include industry:</td>
<td>Colonel Preston</td>
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<tr>
<td>War Weapons and Arms Control Act Task Force</td>
<td>Andre Cameron, Steffen</td>
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<tr>
<td>Mueller, Marc Schaefer</td>
<td></td>
</tr>
</tbody>
</table>
What’s Next?
Thank you!